



**Evaluation Committee Minutes**  
Town of Lake Park, Florida  
Request for Qualifications (RFQ) 105-2018  
Lakeshore Drive Drainage System  
Design and Related Professional Services  
Wednesday, June 27, 2018 2:00 p.m.  
Commission Chamber, Town Hall, 535 Park Avenue

The Evaluation Committee meeting was conducted on Wednesday, June 27, 2018. Present were Assistant Town Manager/Human Resources Director Bambi McKibbon-Turner, Community Development Director Nadia DiTommaso, Public Works Director Richard Scherle, Finance Director Lourdes Cariseo, and Town Clerk Vivian Mendez.

Finance Director Lourdes Cariseo called the meeting to order at 2:00 p.m. She explained the process in which the Evaluation Committee would provide their evaluation of each submittal. Assistant Town Manager/Human Resources Director Bambi McKibbon-Turner asked for clarification regarding the electronic version of the submittal. Public Works Director Scherle explained that the Request for Qualification requested that each submitter provide one hard copy and one electronic copy.

Finance Director Cariseo served as the Chair of the Evaluation Committee and as such, she did not evaluate the proposals.

The Evaluation Committee evaluated the proposals (see Exhibit "A").

Finance Director Cariseo announced the totals for each submittal as follows:

Craven Thomas	235 points
Craig A. Smith	235 points
Calvin Giordano & Associates	241.5 points
Chen Moore	242 points
Matthews Consulting	290 points

Public Works Director Scherle explained that staff would begin negotiations with the top ranked firm. If negotiations failed then the next ranked firm would be reached.

**ADJOURNMENT:**

The Evaluation Committee meeting for Request for Proposal 105-2018 adjourned at 2:23 p.m.

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Town Clerk Vivian Mendez

Evaluation Committee Scoring Sheet

RFQ 105-2018 – Lakeshore Drive Drainage System Design and Related Professional Services

June 28, 2018; 2:00 p.m. EST

EVALUATOR NAME: Nadia Di Tommaso  
NAME OF FIRM: Craig A. Smith & Associates

RANKING MATRIX:

A. Proposer's qualifications and relevant experience with designing, engineering, permitting, and/or modifying stormwater management systems, water/sewer infrastructure systems, and roadways.

MAXIMUM ALLOWABLE SCORE = 25 POINTS

SCORE: 25

*- provided relevant experience through "team" resumes.*

B. Past standard of performance and the quality of past public projects.

MAXIMUM ALLOWABLE SCORE = 25 POINTS

SCORE: 10

*- very limited - unable to assess - change rules history provided in paper approach.*

C. Proposed project team, project timeline, approach, and design schedule.

MAXIMUM ALLOWABLE SCORE = 40 POINTS

SCORE: 40

D. Location of Proposer's office(s) in Palm Beach County.

MAXIMUM ALLOWABLE SCORE = 10 POINTS

SCORE: 10

*Boca Raton*

TOTAL OF A-D: 85 /100

Evaluation Committee Scoring Sheet

RFQ 105-2018 – Lakeshore Drive Drainage System Design and Related Professional Services

June 28, 2018; 2:00 p.m. EST

EVALUATOR NAME: Nadia Di Tommaso  
NAME OF FIRM: Craven Thompson + Associates, Inc.

RANKING MATRIX:

A. Proposer's qualifications and relevant experience with designing, engineering, permitting, and/or modifying stormwater management systems, water/sewer infrastructure systems, and roadways.

MAXIMUM ALLOWABLE SCORE = 25 POINTS

SCORE: 25

*- covered all services / trades*

B. Past standard of performance and the quality of past public projects.

MAXIMUM ALLOWABLE SCORE = 25 POINTS

SCORE: 20

*- difficult to interpret for some project examples, but included for some*

C. Proposed project team, project timeline, approach, and design schedule.

MAXIMUM ALLOWABLE SCORE = 40 POINTS

SCORE: 40

*- clear + concise + provides recommendations + acknowledges current team initiatives / variables*

D. Location of Proposer's office(s) in Palm Beach County.

MAXIMUM ALLOWABLE SCORE = 10 POINTS

SCORE: 5

*\* Principal Project Manager is located in Ft. Lauderdale. Some of the project team is in Delray Beach.*

TOTAL OF A-D: 90 / 100

Part II of "Ack of Addenda" signed - is this "not" responsive? ✓

**Evaluation Committee Scoring Sheet**

**RFQ 105-2018 – Lakeshore Drive Drainage System Design and Related Professional Services**

June 28, 2018; 2:00 p.m. EST

EVALUATOR NAME: Nadia Di Tommaso  
NAME OF FIRM: Calvin, Giordano & Associates, Inc.

**RANKING MATRIX:**

A. Proposer's qualifications and relevant experience with designing, engineering, permitting, and/or modifying stormwater management systems, water/sewer infrastructure systems, and roadways.

- project examples provided identify the various services being requested

MAXIMUM ALLOWABLE SCORE = 25 POINTS

SCORE: 25

B. Past standard of performance and the quality of past public projects.

- some of the techniques used in project examples identified in project descriptions however, unable to assess "standard of performance" or "quality" based on documentation provided.

MAXIMUM ALLOWABLE SCORE = 25 POINTS

SCORE: 12.5

C. Proposed project team, project timeline, approach, and design schedule.

not defined other than city RFA criteria ✓ 2.5

MAXIMUM ALLOWABLE SCORE = 40 POINTS

SCORE: 25

D. Location of Proposer's office(s) in Palm Beach County.

WPB

MAXIMUM ALLOWABLE SCORE = 10 POINTS

SCORE: 10

TOTAL OF A-D: 72.5 / 100

reference to experience of TLP however, I did not consider this + only considered info submitted for this proposal.

includes services/trades all 10 ✓

2.5 not defined other than city RFA criteria ✓

Evaluation Committee Scoring Sheet

RFQ 105-2018 – Lakeshore Drive Drainage System Design and Related Professional Services

June 28, 2018; 2:00 p.m. EST

EVALUATOR NAME: Nadia Di Tommaso  
NAME OF FIRM: Chen Moore + Associates

RANKING MATRIX:

A. Proposer's qualifications and relevant experience with designing, engineering, permitting, and/or modifying stormwater management systems, water/sewer infrastructure systems, and roadways.

MAXIMUM ALLOWABLE SCORE = 25 POINTS

SCORE: 25

- several examples provided

B. Past standard of performance and the quality of past public projects.

MAXIMUM ALLOWABLE SCORE = 25 POINTS

SCORE: 20

- difficult to interpret in some of the project examples, but included for some

C. Proposed project team, project timeline, approach, and design schedule.

MAXIMUM ALLOWABLE SCORE = 40 POINTS

SCORE: 25

10 ✓

- details provided but not clear (schedule) 2.5 ✓ 10

(details provided but not clear. (schedule)) 2.5

D. Location of Proposer's office(s) in Palm Beach County.

MAXIMUM ALLOWABLE SCORE = 10 POINTS

SCORE: 10

WPB

TOTAL OF A-D: 80 /100

**Evaluation Committee Scoring Sheet**

**RFQ 105-2018 – Lakeshore Drive Drainage System Design and Related Professional Services**

June 28, 2018; 2:00 p.m. EST

EVALUATOR NAME: Nadia Di Tommaso  
NAME OF FIRM: Matthews Consulting

**RANKING MATRIX:**

A. Proposer's qualifications and relevant experience with designing, engineering, permitting, and/or modifying stormwater management systems, water/sewer infrastructure systems, and roadways.

MAXIMUM ALLOWABLE SCORE = 25 POINTS

SCORE: 25

*identifies all service/trade requirements*

B. Past standard of performance and the quality of past public projects.

MAXIMUM ALLOWABLE SCORE = 25 POINTS

SCORE: 25

*identified through (4) detailed project awards*

*provided note 3*

*Attachment*

*overall project timeline provided (somewhat lengthy) 5*

C. Proposed project team, project timeline, approach, and design schedule.

MAXIMUM ALLOWABLE SCORE = 40 POINTS

SCORE: 30

D. Location of Proposer's office(s) in Palm Beach County.

MAXIMUM ALLOWABLE SCORE = 10 POINTS

SCORE: 10

*WPB*

TOTAL OF A-D: 90 /100

Evaluation Committee Scoring Sheet

RFQ 105-2018 – Lakeshore Drive Drainage System Design and Related Professional Services

June 28, 2018; 2:00 p.m. EST

EVALUATOR NAME: Bansi McKibbin-Turner  
 NAME OF FIRM: Craig A. Smith & Assoc. Inc.

## RANKING MATRIX:

A. Proposer's qualifications and relevant experience with designing, engineering, permitting, and/or modifying stormwater management systems, water/sewer infrastructure systems, and roadways.

MAXIMUM ALLOWABLE SCORE = 25 POINTS

SCORE: 20

B. Past standard of performance and the quality of past public projects.

MAXIMUM ALLOWABLE SCORE = 25 POINTS

SCORE: 20

C. Proposed project team, project timeline, approach, and design schedule.

MAXIMUM ALLOWABLE SCORE = 40 POINTS

SCORE: 10

D. Location of Proposer's office(s) in Palm Beach County.

MAXIMUM ALLOWABLE SCORE = 10 POINTS

SCORE: 10TOTAL OF A-D: 60 /100

Evaluation Committee Scoring Sheet

RFQ 105-2018 – Lakeshore Drive Drainage System Design and Related Professional Services

June 28, 2018; 2:00 p.m. EST

EVALUATOR NAME: Bansi McHIBBON-TURNER  
 NAME OF FIRM: Crown Shapron & Assoc. Inc.

## RANKING MATRIX:

A. Proposer's qualifications and relevant experience with designing, engineering, permitting, and/or modifying stormwater management systems, water/sewer infrastructure systems, and roadways.

MAXIMUM ALLOWABLE SCORE = 25 POINTS

SCORE: 20

B. Past standard of performance and the quality of past public projects.

MAXIMUM ALLOWABLE SCORE = 25 POINTS

SCORE: 20

C. Proposed project team, project timeline, approach, and design schedule.

MAXIMUM ALLOWABLE SCORE = 40 POINTS

SCORE: 10

D. Location of Proposer's office(s) in Palm Beach County.

MAXIMUM ALLOWABLE SCORE = 10 POINTS

SCORE: 10TOTAL OF A-D: 60 /100



**Evaluation Committee Scoring Sheet**

**RFQ 105-2018 – Lakeshore Drive Drainage System Design and Related Professional Services**

June 28, 2018; 2:00 p.m. EST

EVALUATOR NAME: RANDI McKIBBON-TURNER  
NAME OF FIRM: Calvin Henderson & Associates

**RANKING MATRIX:**

A. Proposer’s qualifications and relevant experience with designing, engineering, permitting, and/or modifying stormwater management systems, water/sewer infrastructure systems, and roadways.

MAXIMUM ALLOWABLE SCORE = 25 POINTS

SCORE: 25

B. Past standard of performance and the quality of past public projects.

MAXIMUM ALLOWABLE SCORE = 25 POINTS

SCORE: 25

C. Proposed project team, project timeline, approach, and design schedule.

MAXIMUM ALLOWABLE SCORE = 40 POINTS

SCORE: 20

D. Location of Proposer’s office(s) in Palm Beach County.

MAXIMUM ALLOWABLE SCORE = 10 POINTS

SCORE: 10

TOTAL OF A-D: 80 /100

**Evaluation Committee Scoring Sheet**

**RFQ 105-2018 – Lakeshore Drive Drainage System Design and Related Professional Services**

*June 28, 2018; 2:00 p.m. EST*

EVALUATOR NAME: Bambi McHibbon-Turner

NAME OF FIRM: Chen-Mosee

**RANKING MATRIX:**

A. Proposer’s qualifications and relevant experience with designing, engineering, permitting, and/or modifying stormwater management systems, water/sewer infrastructure systems, and roadways.

MAXIMUM ALLOWABLE SCORE = 25 POINTS

SCORE: 25

B. Past standard of performance and the quality of past public projects.

MAXIMUM ALLOWABLE SCORE = 25 POINTS

SCORE: 25

C. Proposed project team, project timeline, approach, and design schedule.

MAXIMUM ALLOWABLE SCORE = 40 POINTS

SCORE: 15

D. Location of Proposer’s office(s) in Palm Beach County.

MAXIMUM ALLOWABLE SCORE = 10 POINTS

SCORE: 10

TOTAL OF A-D: 75 /100

**Evaluation Committee Scoring Sheet****RFQ 105-2018 – Lakeshore Drive Drainage System Design and Related Professional Services**

June 28, 2018; 2:00 p.m. EST

EVALUATOR NAME: Bambi McHibbon-TurnerNAME OF FIRM: Matthews Consulting

## RANKING MATRIX:

A. Proposer's qualifications and relevant experience with designing, engineering, permitting, and/or modifying stormwater management systems, water/sewer infrastructure systems, and roadways.

MAXIMUM ALLOWABLE SCORE = 25 POINTS

SCORE: 25

B. Past standard of performance and the quality of past public projects.

MAXIMUM ALLOWABLE SCORE = 25 POINTS

SCORE: 25

C. Proposed project team, project timeline, approach, and design schedule.

MAXIMUM ALLOWABLE SCORE = 40 POINTS

SCORE: 40

D. Location of Proposer's office(s) in Palm Beach County.

MAXIMUM ALLOWABLE SCORE = 10 POINTS

SCORE: 10TOTAL OF A-D: 100 / 100

Evaluation Committee Scoring Sheet

RFQ 105-2018 – Lakeshore Drive Drainage System Design and Related Professional Services

June 28, 2018; 2:00 p.m. EST

EVALUATOR NAME: R. Scheele

NAME OF FIRM: Craig A. Smith

RANKING MATRIX:

A. Proposer's qualifications and relevant experience with designing, engineering, permitting, and/or modifying stormwater management systems, water/sewer infrastructure systems, and roadways.

MAXIMUM ALLOWABLE SCORE = 25 POINTS

SCORE: 25

B. Past standard of performance and the quality of past public projects.

MAXIMUM ALLOWABLE SCORE = 25 POINTS

SCORE: 20

*ranges of pricing*

C. Proposed project team, project timeline, approach, and design schedule.

MAXIMUM ALLOWABLE SCORE = 40 POINTS

SCORE: 35

*- Greg Giarratano  
no PE #?  
- may 2019 complete*

D. Location of Proposer's office(s) in Palm Beach County.

MAXIMUM ALLOWABLE SCORE = 10 POINTS

SCORE: 10

TOTAL OF A-D: 90 /100

Evaluation Committee Scoring Sheet

RFQ 105-2018 – Lakeshore Drive Drainage System Design and Related Professional Services

June 28, 2018; 2:00 p.m. EST

EVALUATOR NAME:     P. Scherle    

NAME OF FIRM:     Craven Thompson    

RANKING MATRIX:

A. Proposer's qualifications and relevant experience with designing, engineering, permitting, and/or modifying stormwater management systems, water/sewer infrastructure systems, and roadways.

MAXIMUM ALLOWABLE SCORE = 25 POINTS

SCORE:     25    

B. Past standard of performance and the quality of past public projects.

MAXIMUM ALLOWABLE SCORE = 25 POINTS

SCORE:     20    

*understand*

C. Proposed project team, project timeline, approach, and design schedule.

MAXIMUM ALLOWABLE SCORE = 40 POINTS

SCORE:     40    

*- liked the thoroughness of approach  
- January permit*

D. Location of Proposer's office(s) in Palm Beach County.

MAXIMUM ALLOWABLE SCORE = 10 POINTS

SCORE:     0    

TOTAL OF A-D:     85     /100

Evaluation Committee Scoring Sheet

RFQ 105-2018 – Lakeshore Drive Drainage System Design and Related Professional Services

June 28, 2018; 2:00 p.m. EST

EVALUATOR NAME: R. Scherle

NAME OF FIRM: Calvin Giordano & Assoc

RANKING MATRIX:

A. Proposer's qualifications and relevant experience with designing, engineering, permitting, and/or modifying stormwater management systems, water/sewer infrastructure systems, and roadways.

MAXIMUM ALLOWABLE SCORE = 25 POINTS

SCORE: 25

B. Past standard of performance and the quality of past public projects.

MAXIMUM ALLOWABLE SCORE = 25 POINTS

SCORE: 20

C. Proposed project team, project timeline, approach, and design schedule.

MAXIMUM ALLOWABLE SCORE = 40 POINTS

SCORE: 34

- July 2015 complete

D. Location of Proposer's office(s) in Palm Beach County.

MAXIMUM ALLOWABLE SCORE = 10 POINTS

SCORE: 10

TOTAL OF A-D: 89 /100

Evaluation Committee Scoring Sheet

RFQ 105-2018 – Lakeshore Drive Drainage System Design and Related Professional Services

June 28, 2018; 2:00 p.m. EST

EVALUATOR NAME: R. Scherle

NAME OF FIRM: chen Moore

RANKING MATRIX:

A. Proposer's qualifications and relevant experience with designing, engineering, permitting, and/or modifying stormwater management systems, water/sewer infrastructure systems, and roadways.

MAXIMUM ALLOWABLE SCORE = 25 POINTS

SCORE: 25

B. Past standard of performance and the quality of past public projects.

MAXIMUM ALLOWABLE SCORE = 25 POINTS

SCORE: ~~20~~ 22

- liked Miami hch work  
- several projects

C. Proposed project team, project timeline, approach, and design schedule.

MAXIMUM ALLOWABLE SCORE = 40 POINTS

SCORE: 30

- liked inclusion of CAU w/ regard to SCR

D. Location of Proposer's office(s) in Palm Beach County.

MAXIMUM ALLOWABLE SCORE = 10 POINTS

SCORE: 10

- didn't see a timeline

TOTAL OF A-D: 87 /100

Evaluation Committee Scoring Sheet

RFQ 105-2018 – Lakeshore Drive Drainage System Design and Related Professional Services

June 28, 2018; 2:00 p.m. EST

EVALUATOR NAME: R. Scherle

NAME OF FIRM: Matthews Consulting

RANKING MATRIX:

A. Proposer's qualifications and relevant experience with designing, engineering, permitting, and/or modifying stormwater management systems, water/sewer infrastructure systems, and roadways.

MAXIMUM ALLOWABLE SCORE = 25 POINTS

SCORE: 25

B. Past standard of performance and the quality of past public projects.

MAXIMUM ALLOWABLE SCORE = 25 POINTS

SCORE: 25

C. Proposed project team, project timeline, approach, and design schedule.

MAXIMUM ALLOWABLE SCORE = 40 POINTS

SCORE: 40

- limit their # of projects  
allows principal hand v.

D. Location of Proposer's office(s) in Palm Beach County.

MAXIMUM ALLOWABLE SCORE = 10 POINTS

SCORE: 10

TOTAL OF A-D: 100 /100



Evaluation Committee Scoring Sheet

RFQ 105-2018 – Lakeshore Drive Drainage System Design and Related Professional Services

June 28, 2018; 2:00 p.m. EST

EVALUATOR NAME: \_\_\_\_\_

NAME OF FIRM: Cramer Thompson

RANKING MATRIX:

A. Proposer's qualifications and relevant experience with designing, engineering, permitting, and/or modifying stormwater management systems, water/sewer infrastructure systems, and roadways.

MAXIMUM ALLOWABLE SCORE = 25 POINTS

SCORE: 25 20 25  
N B R

B. Past standard of performance and the quality of past public projects.

MAXIMUM ALLOWABLE SCORE = 25 POINTS

SCORE: 20 20 20  
N B R

C. Proposed project team, project timeline, approach, and design schedule.

MAXIMUM ALLOWABLE SCORE = 40 POINTS

SCORE: 40 10 40  
N B R

D. Location of Proposer's office(s) in Palm Beach County.

MAXIMUM ALLOWABLE SCORE = 10 POINTS

SCORE: 5 10 0  
N B R

TOTAL OF A-D: \_\_\_\_\_/100

N = 90  
B = 60  
R = 85  
= 235

Evaluation Committee Scoring Sheet

RFQ 105-2018 – Lakeshore Drive Drainage System Design and Related Professional Services

June 28, 2018; 2:00 p.m. EST

EVALUATOR NAME: Craig Smith

NAME OF FIRM: \_\_\_\_\_

RANKING MATRIX:

A. Proposer's qualifications and relevant experience with designing, engineering, permitting, and/or modifying stormwater management systems, water/sewer infrastructure systems, and roadways.

MAXIMUM ALLOWABLE SCORE = 25 POINTS

SCORE: 25 20 25  
N B R

B. Past standard of performance and the quality of past public projects.

MAXIMUM ALLOWABLE SCORE = 25 POINTS

SCORE: 10 20 20  
N B R

C. Proposed project team, project timeline, approach, and design schedule.

MAXIMUM ALLOWABLE SCORE = 40 POINTS

SCORE: 40 10 35  
N B R

D. Location of Proposer's office(s) in Palm Beach County.

MAXIMUM ALLOWABLE SCORE = 10 POINTS

SCORE: 10 10 10  
N B R

TOTAL OF A-D: \_\_\_\_\_/100

N = 85  
B = 60  
R = 90  
235

Evaluation Committee Scoring Sheet

RFQ 105-2018 – Lakeshore Drive Drainage System Design and Related Professional Services

June 28, 2018; 2:00 p.m. EST

EVALUATOR NAME: \_\_\_\_\_

NAME OF FIRM: Calvin Giordano

RANKING MATRIX:

A. Proposer's qualifications and relevant experience with designing, engineering, permitting, and/or modifying stormwater management systems, water/sewer infrastructure systems, and roadways.

MAXIMUM ALLOWABLE SCORE = 25 POINTS

SCORE:  $\frac{25 \quad 25 \quad 25}{N \quad B \quad R}$

B. Past standard of performance and the quality of past public projects.

MAXIMUM ALLOWABLE SCORE = 25 POINTS

SCORE:  $\frac{12.5 \quad 25 \quad 20}{N \quad B \quad R}$

C. Proposed project team, project timeline, approach, and design schedule.

MAXIMUM ALLOWABLE SCORE = 40 POINTS

SCORE:  $\frac{25 \quad 20 \quad 34}{N \quad B \quad R}$

D. Location of Proposer's office(s) in Palm Beach County.

MAXIMUM ALLOWABLE SCORE = 10 POINTS

SCORE:  $\frac{10 \quad 10 \quad 10}{N \quad B \quad R}$

TOTAL OF A-D: \_\_\_\_\_/100

$N = 72.5$   
 $B = 80$   
 $R = 89$   
 $241.5$

Evaluation Committee Scoring Sheet

RFQ 105-2018 – Lakeshore Drive Drainage System Design and Related Professional Services

June 28, 2018; 2:00 p.m. EST

EVALUATOR NAME: \_\_\_\_\_

NAME OF FIRM: Chen Moore

RANKING MATRIX:

A. Proposer's qualifications and relevant experience with designing, engineering, permitting, and/or modifying stormwater management systems, water/sewer infrastructure systems, and roadways.

MAXIMUM ALLOWABLE SCORE = 25 POINTS

SCORE: 25      25      25  
                    B                  R

B. Past standard of performance and the quality of past public projects.

MAXIMUM ALLOWABLE SCORE = 25 POINTS

SCORE: 20      25      22  
                    N                  R

C. Proposed project team, project timeline, approach, and design schedule.

MAXIMUM ALLOWABLE SCORE = 40 POINTS

SCORE: 25      15      30  
                    N                  R

D. Location of Proposer's office(s) in Palm Beach County.

MAXIMUM ALLOWABLE SCORE = 10 POINTS

SCORE: 10      10      10  
                    N                  R

TOTAL OF A-D: \_\_\_\_\_/100

N = 80  
B = 75  
R = 87  
= 242

Evaluation Committee Scoring Sheet

RFQ 105-2018 – Lakeshore Drive Drainage System Design and Related Professional Services

June 28, 2018; 2:00 p.m. EST

EVALUATOR NAME: \_\_\_\_\_

NAME OF FIRM: \_\_\_\_\_

Matthews Consulting

RANKING MATRIX:

A. Proposer's qualifications and relevant experience with designing, engineering, permitting, and/or modifying stormwater management systems, water/sewer infrastructure systems, and roadways.

MAXIMUM ALLOWABLE SCORE = 25 POINTS

SCORE:  $\frac{25}{N} \quad \frac{25}{B} \quad \frac{25}{R}$

B. Past standard of performance and the quality of past public projects.

MAXIMUM ALLOWABLE SCORE = 25 POINTS

SCORE:  $\frac{25}{N} \quad \frac{25}{B} \quad \frac{25}{R}$

C. Proposed project team, project timeline, approach, and design schedule.

MAXIMUM ALLOWABLE SCORE = 40 POINTS

SCORE:  $\frac{30}{N} \quad \frac{40}{B} \quad \frac{40}{R}$

D. Location of Proposer's office(s) in Palm Beach County.

MAXIMUM ALLOWABLE SCORE = 10 POINTS

SCORE:  $\frac{10}{N} \quad \frac{10}{B} \quad \frac{10}{R}$

TOTAL OF A-D: \_\_\_\_\_/100

N = 90  
B = 100  
R = 100  
= 290